

Giant Mine Remediation Project Procurement Strategy

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Presented by:
Henry Westermann, Director,
Giant Mine, PWGSC



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Introduction

- Procurement process and objectives
- Current contracts
- Proposed interim contracts
- Main contracts



Procurement objectives

- Fair, Open and Transparent Procurement
- National and International Trade Agreements
- Comprehensive Land Claim Commitments
- Encourage and support local NWT economy

Tools:

- Aboriginal Opportunities Consideration
- Procurement Strategy for Aboriginal Business



Federal procurement process

- Obtaining project and funding approval (AANDC)
- Establishing the procurement objectives
- Evaluation of the project scope, scale and complexity
- Stakeholder identification/engagement
 - Industry Day
 - Procurement information sessions and workshops
- Industry capacity assessment



Federal procurement process

- Assessment of procurement tools/contracts
- Preparation of contracts and tender documents
- Risk assessment and management planning
- Public tendering and award (MERX)
- Project management to completion



General schedule

- Environmental Assessment (TBD)
- Licensing and Permitting
(approximately 12 months)
- Treasury Board Approval -
Effective Project Authority



Current contracts

- Care and maintenance – Deton'Cho Nuna Logistics Joint Venture
- Mining engineering support services – AECOM
- Civil Work – Tli Cho Land Transport Ltd.
- Project development and management – DXB Project Management Inc.



Current contracts (call-ups)

- Technical Design Support – SENES/SRK
- Construction Management Advisory – SENES/Merit
- Environmental Assessment Support – AECOM
- Roaster Flue Stabilization Assessment – AECOM
- Roaster HAZMAT and Demolition Audit – AECOM
- Environmental Assessment – Independent review
Hearings Support – SENES



Giant Mine future contracts

Overview

Planned Interim Contracts

- Ongoing Care and Maintenance
- Support to Site Stabilization Plan

Proposed Main Contracts

- Project Implementation



Interim contracts

1. Roaster Complex Deconstruction

Tender – August 2012 (est.)

Deconstruct roaster and contain debris

2. Construction Management (Interim)

Tender – September 2012 (est.)

Care and maintenance activities



Interim contracts

3. Mining Engineering Design Contract

Tender – Fall 2012

Support Care & Maintenance and
interim Construction Manager

4. Mining Engineering Support Services Contracts

Tender – Fall 2012

Support Roaster Demolition
QA, Site Investigations



Interim contracts

5. Care & Maintenance

Tender – September 2012

New Contract April 2013 (Feb/Mar
2013 overlap)

6. Underground Stabilization

Tender - October 2012

Design-Build to stabilize urgent
underground



Interim contracts

7. Mining Engineering Support Services -- Underground Stabilization

Tender - September 2012

Support for Design-Build to stabilize underground



Proposed contracts

Engineer(s) of Record

Tender - 2013

Complete detailed design packages
and support during construction

Construction Management Contract (Main)

Tender – 2013

Main remediation activities



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Proposed contracts

Project Management Contract

Tender - TBD

Project Management support for PWGSC

Private Public Partnership (P3) or
Design/Build/Operate for the Water
Treatment Plant



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Construction management approach

- Advisory services during design
 - cost estimates
 - constructability
 - structure of work packages (incl. AOC)
- Tender out work packages (external)
- CM Main will become Prime Contractor (Mine Manager)

Advantages:

- Flexibility
- Procurement timeline



Financial security (bonding)

1. Bid financial security
 2. Contract financial Security
- Usually 100% of contract value.
- 50% - Performance
 - 50% - Labour and Material



Conclusion



18



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