## Dominion Diamond Ekati Corporation

## Caribou Compensatory Mitigation Framework

## **Meeting Notes:**

| Date and location:   | Teleconference – October 16, 2015   |  |  |
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| Subject:   | Caribou Compensatory Mitigation Framework   |  |  |
| Facilitator:   | N/A   |  |  |
| Attendees:<br>(include the organization<br>each attendee represents) | DDECRick BargeryClaudine LeeHarry O'KeefeOri Wah-SheeNick BallantyneGolderJohn VirglKristine MasonSteven StrawsonIEMAKevin O'ReillyKim PooleTlichoSjoerd Van der WielenMVEIRBChuck Hubert | FRMC         Shawn Mckay         GNWT         Andrea Patenaude         Melissa Pink         DKFN         Marc d'Entremont         Patrick Simon         Rosy Bjornson         LKDFN         Peter Unger         NSMA         Shin Shiga         YKDFN         Alex Power |  |

## **Opening Comments from Rick Bargery that outlined the framework for the plan:**

- Framework developed based on parties' technical reports, public and community hearings and the October 1 workshop.
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- Comprehensive response filed on Oct 9<sup>th</sup> and has been posted on the registry. Important to note that this is framework and we are open to adjustments as we move forward. DDEC believes this more than offsets the small, if any impact, that Jay has on caribou. -
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The primary elements of the plan are as follows:

- Caribou Monitoring
  Additional Caribou Mitigation at Jay
  Research Funding ZOI and Herd Management
  Enhanced Dust Mitigation
  Accelerated Reclamation LLCF and WRSA's

- Traditional Knowledge ۲

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| You've called this a<br>mitigation plan but I<br>thought the focus was<br>supposed to be offsetting,<br>is this just a wording<br>issue? Will there be a<br>section specific to<br>offsetting. | Kim Poole        | Yes this is a framework for<br>an offsetting plan. The<br>detail on the specific parts<br>of the plan will come over<br>the next few months.<br>Open to suggestions on<br>the appropriate name for<br>the Plan. | Rick Bargery |
| So over the next 6-9<br>months the plan will be<br>developed, will that be   | Marc d'Entremont | Yes, that is the<br>commitment we have<br>made. Within one year of<br>the environmental<br>assessment decision and  | Rick Bargery |

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| before the start of construction?   |                  | prior to the<br>commencement of<br>construction of the Jay<br>Project.  |              |
| Has it been agreed upon<br>that this is a reasonable<br>timeframe?  | Marc d'Entremont | We have based this timing<br>on the recommendations<br>from a number of Parties<br>in their technical reports.  | Rick Bargery |
| Construction for Jay will<br>start in a year or two but it<br>won't begin production for<br>four to five years. I think<br>people are wondering<br>what can be done in the<br>short term to support the<br>Bathurst Herd. | Kim Poole        | That is a good point, let's<br>assume construction<br>started in the fall of 2016,<br>we would have a plan in<br>place and implemented<br>before that, including<br>those measures that<br>applied on a site wide<br>basis. | Rick Bargery |
| So if there were changes,<br>for example to the traffic<br>management plan for Jay,<br>would they be<br>implemented site wide?  | Kim Poole        | Yes, that is part of the<br>Caribou Mitigation Plan.  | Rick Bargery |
| You mention another<br>workshop in the spring, it<br>would be nice to see a<br>clear plan for how this will   | Marc d'Entremont | We chose the spring based<br>on the EA report coming in<br>January and then the<br>minister's decision, but we  | Rick Bargery |

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| all fit together in the time frame.   |             | can do that workshop<br>earlier. I chose the spring<br>arbitrarily based on those<br>dates.  |              |
|   |             | Some of the components<br>will need further<br>engagement, some we can<br>implement in the next<br>year or two prior to<br>construction. It will be a<br>phased approach where<br>we are implementing<br>some things now and<br>continuing to develop and<br>engage on others.   | Claudine Lee |
| You will have the draft in<br>place for caribou<br>mitigation before<br>construction? | Shawn McKay | Yes. We would engage on<br>the development of the<br>Plan over the next 6-9<br>months and have the full<br>plan in place before we<br>break ground. We would<br>probably target having a<br>draft Plan that we can<br>engage on in late Feb so it<br>can include<br>recommendations from<br>the Environmental<br>Assessment Report | Rick Bargery |

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| Our Chiefs are very keen<br>on the caribou monitoring<br>issue. The main thing we<br>would like to see is boots<br>on the ground 24/7 where<br>the caribou are, not just at<br>site. What I missed is will<br>the monitoring happen at<br>site or where the caribou<br>are. | Sjoerd Van der Wielen | This particular<br>plan/strategy would be<br>around the mine site. We<br>have included research<br>funding as well for other<br>types of research in the<br>Plan.   | Rick Bargery |
| You mentioned the<br>inclusion of TK in the<br>monitoring. Will the TK<br>holders be community<br>members or Dominion<br>Employees?   | Sjoerd Van der Wielen | Yes. At specific times of<br>year we would have<br>community involvement in<br>the program. We will still<br>need to work out the<br>details with you and work<br>with the communities to<br>see how it should be<br>developed. | Rick Bargery |
| We are interested in the<br>behaviour of the caribou<br>before they move and<br>then observing any<br>changes that occur when<br>the reach the ZOI. In my<br>opinion observing caribou  | Sjoerd Van der Wielen | Yes, as noted earlier we<br>have earmarked just over<br>\$1million in the plan for<br>research on the ZOI and<br>on the overall health of<br>the herd.  | Rick Bargery |

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| from a truck is not<br>adequate monitoring.   |                  |  |               |
| I agree, we need to know<br>more details. I know that<br>they will be developed and<br>we are happy to see that<br>resources are being<br>applied and that TK<br>holders will be involved. If<br>there can be Lutsel K'e<br>members there who are<br>happy with the monitoring<br>that would be good. | Peter Unger      | Developing the plan will<br>be a collaborative effort<br>with IBA communities and<br>other Parties. We expect<br>full community input into<br>the monitoring plan.   | Rick Bargery  |
| Is there a difference<br>between this plan and the<br>WEMP?   | Marc d'Entremont | This monitoring would be<br>beyond what is specifically<br>required. It might not be<br>designed for the questions<br>in the WEMP but for<br>broader questions about<br>the herd and to address<br>community concerns. | Harry O'Keefe |
| The monitoring that Sjoerd<br>is talking about, away<br>from the mine, might help   | Alex Power       | It might not necessarily be<br>the failings in the WEMP,<br>but it could address some<br>of the concerns raised by<br>the communities that fall  | Harry O'Keefe |

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| address some of the failings in the WEMP.   |            | outside of the scope of the WEMP.   |               |
| Monitoring through an<br>active cycle while having<br>people on the land with<br>the caribou could help in<br>better understanding the<br>behavior of the herd and<br>more information about<br>the broader cumulative<br>effects beyond the mine<br>site. I think there could be<br>opportunities for research<br>synergy there. | Alex Power | We are open to ways that<br>help us get the best<br>information possible, so<br>we are open to these<br>ideas.  | Rick Bargery  |
| In the CRMP discussed in<br>July it stated that short<br>term road closures will<br>occur when the caribou<br>are within 500m, now it<br>says that within 300<br>meters the traffic will slow<br>down.  | Kim Poole  | If the caribou are moving<br>towards the road it will be<br>closed, but if they are<br>moving away or walking<br>parallel to the road at 300<br>meter we will monitor and<br>manage traffic<br>accordingly. | Harry O'Keefe |
| So these are not so much rules but judgement calls?   | Kim Poole  | There will be some<br>judgment calls but we are<br>trying to set rules that will<br>be practical for our  | Harry O'Keefe |

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|  |                             | drivers, trying to monitor<br>500m's from the road is<br>fairly unrealistic. Which is<br>why we have the monitors<br>doing regular road checks.             |               |
| You might want to review<br>the rules now compared to<br>July, it seems to be less<br>protective.  | Kim Poole                   | We will review that<br>specific part of the plan<br>and we can take a look at<br>these again following the<br>EA report.                                    | John Virgl    |
| I say this because we are<br>not at site so all we can<br>see is what is on paper. So<br>we have to look at them<br>carefully.   | Kim Poole<br>Kevin O'Reilly | We will need to keep<br>working on this to have it<br>up and running for the fall,<br>but the driver training will<br>have to happen almost<br>immediately. | Rick Bargery  |
| know the difference<br>between male and female<br>caribou, but how will they<br>know how many .25% of<br>the herd is, and how can  |                             | The training has already<br>been requested and the<br>drivers will be given a hard<br>number not just a<br>percentage.                                      | Harry O'Keefe |
| they judge 500m from the<br>road when they are<br>driving? A lot of this is<br>related to driver training,<br>but the driver's process<br>should be clearer, what<br>they do when they see |                             | We will look at these<br>suggestions and then we<br>can look at it again when<br>we discuss the CRMP over<br>the winter.                                    | Rick Bargery  |

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| caribou, maybe not<br>answered on this call.  |                  |   |               |
| I have some questions<br>about reporting, says it<br>will be revised on annual<br>basis, I suggest there<br>should be some reporting<br>sometime in the fall.   | Marc d'Entremont | There is an opportunity for<br>that. The WEMP has to be<br>in at the end of March<br>which is prior to the start<br>of construction.  | Harry O'Keefe |
| I'm happy to see some<br>numbers on the table,<br>there is still a bit of work<br>to be done about the<br>specific questions to be<br>answered and the process<br>here. The task group isn't<br>necessarily responsible for<br>looking into the ZOI<br>around Ekati, I think there<br>are some opportunities<br>here to look at questions,<br>but there are some details<br>for the task group that<br>would need to be worked<br>out. Lots of opportunity<br>here but there are some | Andrea Patenaude | That is a good point, we<br>don't want this to replace<br>funding that is already in<br>place. We want to address<br>research gaps that<br>currently exist. We are<br>looking for a mechanism<br>where funding is<br>controlled by a single<br>group made up of multiple<br>parties that have an<br>interest. | Rick Bargery  |

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| more questions that need to be answered.   |                       |  |               |
| We are thrilled to see the<br>committed funding but we<br>need to see who will get<br>the money and how the<br>projects will get<br>implemented.   | Peter Unger           | This may not have been<br>the right venue for this<br>funding but we were<br>looking for a place with a<br>wider scope than the<br>GNWT. We will need to<br>find the right place.  | Harry O'Keefe |
| I agree with Peter that it is<br>good to see this money<br>but I think this money<br>could be better spent<br>elsewhere. There is a<br>biopsying plan on the land<br>and I know DDEC can't<br>spearhead this but the<br>Tlicho Government is<br>looking at spearheading it<br>and I think the money<br>could be better spent<br>there. | Sjoerd Van der Wielen | We are open to ideas on<br>how to best do this, we<br>will be happy to discuss<br>with the whole group<br>about how we can do this<br>better. We do want it to<br>go to new research, not to<br>replace old or existing<br>programs. We want this<br>to be value-added to<br>research that will provide<br>data that betters the | Rick Bargery  |
| I'm not sure the<br>management group is the<br>best place for this money.<br>Maybe it can be but<br>primarily a lot of the<br>aboriginal groups don't  | Peter Unger           | health of the herd.  |               |

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| participate so maybe it could be something new.   |                  |   |            |
| It could be something like<br>a research fund that could<br>be managed by DDEC/ENR<br>that we can use to fund<br>independent research.<br>They are just establishing<br>that with Giant Mine so<br>that is an option.   | Shin Shiga       | As I stated before, we are<br>open to ideas on this. We<br>agree it should not be<br>managed by DDEC and<br>should be a multi-party<br>group that manages the<br>research.                                    |            |
| From the DKFN's<br>perspective the Bathurst<br>Herd is of concern<br>obviously, the DKFN would<br>like to be involved but we<br>need to address the<br>capacity issue for us to<br>participate.                         | Marc d'Entremont | We certainly understand<br>the capacity issue – we<br>have tried to address it for<br>groups during the Jay EA<br>process but the larger<br>issue of capacity is an<br>issue for other parties to<br>address. |            |
| That is the main problem<br>for us, the capacity to be<br>involved. That is also a<br>question for the other<br>groups but capacity is the<br>main deterrent to<br>participation, we would<br>like to participate where | Patrick Simon    |   |            |

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| we can. When we look at<br>funding we have to make<br>sure we aren't rehashing<br>old stuff that doesn't help<br>us understand what has<br>been happening to the<br>herd. We want to look at<br>food sources, habitat and<br>disturbance around the<br>mine.                            |                |   |              |
| One thing we will raise in<br>our closing submission is<br>that we are looking for<br>some adaptive<br>management. It's good to<br>see money going towards<br>a better understanding of<br>the drivers but it needs to<br>relate back to how it can<br>be implemented on the<br>ground. | Kevin O'Reilly | We agree with the need<br>for adaptive management<br>and we have said so in our<br>response. It is difficult to<br>say what can be<br>implemented on the<br>ground without doing the<br>research first. | Rick Bargery |
| Maybe you could include a<br>statement surrounding<br>this issue that identifies<br>this as something that will<br>need more work. That<br>would be a start.  | Kevin O'Reilly | Agree. We can do that.  | Rick Bargery |

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| [Regarding the plan for<br>dust] This is a good start,<br>there are some lessons on<br>how air quality monitoring<br>will be done at Giant. They<br>have partisol samplers<br>that can be taken every<br>15mins. This is something<br>to think about in the<br>design, this way you can<br>relate different vehicle<br>types to their specific dust<br>production. They will give<br>you more refined results<br>and let you see if some<br>traffic (like convoys or land<br>trains) reduce the amount<br>of dust. | Kevin O'Reilly | When I speak about new<br>technology this is what I<br>mean, we have some<br>products that help us get<br>quicker results, but we will<br>be looking at other<br>products too.   | Claudine Lee |
| (Regarding the plan for<br>reclamation) We<br>appreciate the effort that<br>you guys have made and<br>that you have looked into<br>this, but frankly the LKDFN<br>was looking for more. You<br>have already committed to<br>designing the ramps and<br>you speak about some<br>research but we were  | Peter Unger    | Some of these things that<br>have been raised<br>especially having waste<br>rock piles redesigned or<br>moved is of concern to us.<br>We think its carbon<br>intensive, requires more<br>disturbance, is very<br>expensive and will require<br>a lot of equipment. So we<br>are looking at things that | Rick Bargery |

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| looking for something<br>more aggressive. We were<br>hoping for something a<br>little more drastic,<br>especially when it comes<br>to the waste rock piles.<br>This doesn't seem like you<br>are doing much more.   |             | can be of real value and<br>we think moving ahead<br>with reclamation at the<br>LLCF will be the main<br>focus. We are open to<br>looking at ways to better<br>reclaim the waste rock<br>piles but it has to be<br>technically and<br>economically viable.   |              |
| When I bring this back to<br>my leadership, just saying<br>it's too expensive isn't<br>going to hold a lot of<br>water. If it makes the mine<br>unprofitable that is one<br>thing, but just being<br>expensive isn't going to go<br>over very well when I bring<br>this back. | Peter Unger | While cost is an issue,<br>there are other factors to<br>consider. For example,<br>some of the things you<br>have mentioned will<br>require a lot of carbon<br>intensive work and we<br>may have differing<br>opinions on this. I'm sure<br>you will make these<br>concerns known but<br>where we think the real<br>benefit will be the work<br>we can do on the LLCF. | Rick Bargery |
| I can appreciate that, and<br>see how you might view<br>our concerns as hard lined<br>and we don't apologize for<br>that. We think that   | Peter Unger | We think that we have put<br>forward a plan that more<br>than offsets the very small<br>impact that Jay will have.<br>We think this plan needs   | Rick Bargery |

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| anything and everything<br>that can be done should be<br>done. Maybe if you<br>outlined some of the<br>suggestions we have made<br>and showed the cost<br>breakdown or gave a bit<br>more explanation as to<br>why you are choosing a<br>different route.  |               | to be viewed as a whole<br>and I understand that we<br>aren't going to agree on<br>every part of the plan but I<br>think that as a whole this<br>is a very strong framework<br>and we are committed to<br>working further with<br>Lutsel K'e on the final<br>plan. |              |
| Has there been any work<br>done on how the storage<br>areas affect caribou? They<br>have been around for a<br>while so there should be<br>some measure to see their<br>effectiveness. Everything<br>needs to be looked at in<br>terms of its implications<br>on caribou. This is one<br>area where we feel there<br>can be some innovation,<br>not just doing it faster. We<br>need to revisit all of these<br>and that goes for everyone<br>around the table, but we<br>need to look at everything. | Patrick Simon | Thank you for your<br>comments Patrick, we<br>need to have some<br>discussions as to how we<br>can do the accelerated<br>reclamation we will be<br>engaging with<br>communities and that will<br>go into the final plan.   | Rick Bargery |

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| It wasn't clear to me what<br>acceleration is actually<br>taking place, there are no<br>dates on here. There have<br>already been some<br>slippages on reclamation<br>so this may get it back to<br>where it was supposed to<br>be, but I will put that<br>aside. What is being<br>accelerated and by how<br>much will be important to<br>see. When BHP was in<br>charge we had asked for<br>motion cameras to be put<br>up on inactive waste rock<br>storages areas, but it<br>wasn't done. There needs<br>to be some understanding<br>of what effect this has and<br>how accelerating will<br>improve the area.<br>Understanding how to<br>make the storage areas<br>better for caribou would<br>be good to see. | Kevin O'Reilly | The points that you have<br>made about<br>understanding are good<br>but that will have to come<br>out of discussions over the<br>next 3 to 6 to 9 months<br>and will go into the final<br>plan. I understand your<br>point about wanting to<br>see the schedule, that will<br>go into the final plan as<br>well. | Rick Bargery |

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| The perception about<br>accelerating reclamation<br>being offsetting, the LLCF<br>and waste rock storage<br>areas may yield results<br>years down the road. If Jay<br>wasn't going forward, as a<br>responsible northern<br>company, this work should<br>be being done anyways.<br>We have been pushing this<br>for several years, so what<br>is new here?<br>Especially when it comes<br>to Sable, is there any way<br>that work can be pushed<br>back so that development<br>doesn't happen in that<br>area yet? | Kim Poole<br>Kevin O'Reilly | Not sure I fully understand<br>the point. We agree that<br>applying these measures<br>to the entire Ekati site is<br>offsetting as they reduce<br>impacts from the entire<br>Ekati Site to offset Jay.With respect to Sable, that<br>project was assessed in<br>the DAR. There are many<br>factors that go into the<br>timing of a project so any<br>decisions on projects will<br>be made by the company<br>based on operational and<br>economic requirements.<br>We believe that dealing<br>with mitigation on an<br>Ekati wide basis to offset<br>Jay along with the other<br>measures we included in<br>the framework is an<br>appropriate way to go and<br>is consistent with the | Rick Bargery |
|  |                             | discussions we have had<br>over the past several<br>months.  |              |

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| For the adaptive<br>management approach<br>there needs to be the<br>ability to measure<br>effectiveness. If something<br>is not working then what<br>will be done differently?<br>That's not really addressed<br>in here. | Kevin O'Reilly | That is a good point, we<br>would be open to any<br>suggestions you may have.  | Rick Bargery |
| Maybe a panel of experts<br>that could help work on<br>this.  | Kevin O'Reilly | I'm not keen on expert<br>panels, we have the<br>experts in the North. We<br>believe a plan developed<br>collaboratively with the<br>parties and ultimately<br>oversight from a<br>regulatory body (i.e. ENR)<br>is the way to go. | Rick Bargery |