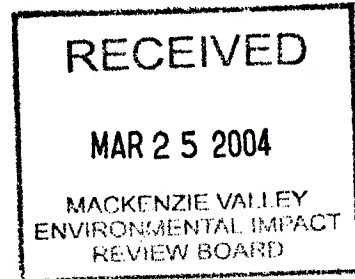




Norman Wells & District  
**Chamber of Commerce**  
Box 400, Norman Wells, NT X0E 0V0

MacKenzie Valley Environmental Impact  
Review Board  
Public Hearings  
Norman Wells  
March 17, 2004



Dear Board Members,

The Norman Wells & District Chamber of Commerce currently has membership and a voice for fifty-five businesses from in and around the Sahtu. We would like to thank you for the opportunity of having our concerns voiced. Our concern, with respect to this particular submission, is one of communication. The Chamber is very concerned that due to the sheer size, scope, complexity, regulatory bodies and vast number of player's involved individual and or smaller voices may not be heard. Attached are two communications that were authored by the Chamber that have not, as of today, received a response. We wish to add our voice to the public record and request that all participants in the project engage in open and responsive communications. We believe that this approach will foster a co-operative, non-confrontational approach to the development and completion of this project. We again thank you for your time and attention.

Yours truly

M. Malick  
President



Norman Wells & District  
**Chamber of Commerce**

Box 400, Norman Wells, NT X0E 0V0

October 31, 2002

K. Jonason  
Procurement Advisor  
Mackenzie Gas Project  
Imperial Oil Resources  
237 Fourth Avenue S.W.  
Calgary, AB T2P 0H6

Dear Mr. Jonason:

**SUB-CONTRACTING OF REQUIRED SERVICES TO COLT-KBR**

We understand that several businesses in Norman Wells received a pre-qualification questionnaire as well as an invitation to bid on several projects planned for this coming winter season. It is also our understanding that neither Imperial Oil nor Colt-KBR have submitted permit applications to the appropriate regulatory agencies in the Sahtu nor initiated any required benefits and access agreements with affected land corporations/communities.

Although we welcome the potential development of a pipeline and the related economic benefits to our local businesses, we support the mandate of the regulatory boards and the consultative/negotiation process required with all stakeholders in the area. It would be unfortunate if unrealistic expectations are created for local businesses based on a failure by the Mackenzie Gas Project to complete the necessary prerequisite steps to working in the Sahtu.

If your schedule permits, the Norman Wells & District Chamber of Commerce would be pleased to facilitate a meeting with our local businesses to discuss matters of mutual concern with respect to potential work in our area.

Yours truly

M. Malick  
President

cc: L. Wallace, Chairperson – Sahtu Land and Water Board  
T. McCauley – Ernie McDonald Land Corporation



Norman Wells & District  
**Chamber of Commerce**

Box 400, Norman Wells, NT X0E 0V0

**SOCIO-ECONOMIC IMPACT ASSESSMENT - MACKENZIE GAS PROJECT  
COMMUNITY CONSULTATION - FEBRUARY 24, 2003  
NORMAN WELLS, NT**

The Norman Wells & District Chamber wishes to formally table the following requests for action by the Mackenzie Gas Project proponents.

- The development of a mechanism which provides for the early identification and communication of anticipated requirements in order to provide for full participation by the local business community.
  - anticipated requirements should include both business opportunities and projected "unskilled labour requirements" which may impact local businesses.
  - expected opportunities/burdens for service businesses (stores, hotels, restaurants etc.)
  
- The development of a mechanism which provides for the early and thorough consultation with the Town of Norman Wells to provide information regarding:
  - potential impact to community infrastructure (roads, waste disposal, water/sewage requirements) etc.
  - potential impact to community services (Health Centre, Social Services, RCMP, School)
  - potential need for accommodation/housing requirements (both short and long term)
  
- A commitment by the Mackenzie Gas Project proponents and their contractors to work in a cooperative fashion with the Norman Wells & District Chamber of Commerce to maintain ongoing dialogue and communication of information and to address issues and concerns of the business community.
  
- We ask that this document be included within your minutes of this community consultation visit as a "matter of record" and that the Chamber be added to the distribution list for all minutes arising from community consultation visits held within Norman Wells.